Mentoring Union Members into Union Activists & Pass it Forward



- Debby Szeredy, Executive Vice President
- American Postal Workers Union, AFL-CIO
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<u>Creating: Committed, Trained, and</u> <u>Confident Activists through a</u> <u>Mentoring Program</u>

Formal Mentoring Program

- Mentors can be: leaders and/or peers
- Mentoring with individuals or groups
- Mentoring is a two-way process
- Everyone becomes a part of a larger social movement making a difference for future generations and accomplishing our goals
 WE CAN'T DO IT ALONE

Formal Resolutions Passed at our National Convention 2014

These Resolutions make mobilizing our

Membership relevant

Resolutions #215, #216, #217 Defend the Right to Vote and Stop Voter Suppression

Resolution #218, #219 Building a Grand Alliance Between the People of this Country and Postal Workers

Resolution #222 Build a Coalition and Campaign Against Privatization **Resolution #223, #224,** Overturn Citizens United

Resolution #225 Support our Canadian Postal sisters & Brothers Union **Resolution #226** Support the Robin Hood Tax Campaign work with Labor & Allies

Resolution # 227 Observe Postal Heritage Day July 26

Resolution #228, #229 Oppose Unfair Trade Deal work with Labor & Allies

Resolution #230, # 231, #232 Support Walmart Workers & Fast Food Workers

Resolution #233 Oppose Right to Work Laws with Allies

Resolution #234 Support Moral Monday Movement

Resolution # 235, #236 Stop Staples and the Boycott Resolution

Resolution #237 Opposition to Keystone Pipeline

Resolution # 238 Opposing American Legislative Exchange (ALEC) with Union & Allies

Mobilizing our Members and Allies presents us with opportunities for success.

Results from Mentoring:

- improve communications within the organization;
- create a united work environment;
- increased job satisfaction and commitment;
- transfer knowledge and history to new generations;
- reduce turnover;
- help resolve barriers and include organizational practices;
- develop new leaders who can serve the union in a variety of ways;
- diversify the leadership;
- enable personal growth;
- increase awareness of issues within the organization;
- share the workload with future leaders and seasoned leaders and
- enjoy building a partnership, mentoring members to union activists.
- Getting help to build allies with the Community

<u>Setting Up a Mentoring</u> <u>Program:</u>

- 1. Goals and Objectives within a budget
- 2. Formalizing a Program
- 3. How long will program run
- 4. Time commitment for mentors & members
- 5. Group Mentoring or Individual
- 6. Select a Program Coordinator
- 7. Select the Mentors; expertise, committed
- 8. Recruit Participants from the Membership
- 9. Identify Members Needs and leadership roles
- 10. Identify assignments for member's growth
- 11. Matching Mentors with Members
- 12. Prioritize organizational & members needs
- 13. Ground Rules, signed agreements
- Orientation and Content of Mentoring Meetings
- 15. Keeping track of progress and place on database

Sample Outline: Lillydale Area Local, APWU

Goals: Job Assignments to choose from: Legislative work, Mobilizing Members, Media Work, Local Website manager, Constitution Committee, Budget Committee, Community Coalition Organizer, Contract Campaign Committee, Central Labor Council Delegates, Christmas Party Organizer, Associate Office Stewards, New Employee Organizer, Assistant Editor, Workroom floor Coordinator, Mobilizing online, Union Safety Committee, Planning New Hire and Conversion Meetings, APWU Designer for flyers, banners, posters, Union Meeting activities & attendance, local video maker, membership blogging Coordinator, Young Members Coordinator, Child Care Committee,

Budget: LWOP for 6 members, and for 3 Mentors for two days

Breakfast, Lunch at Union Hall, After Workshop some LWOP for assigned tasks. Reporting at every Union Meeting.

Write Program & Ground rules: new group every 6 months

<u>Select a Coordinator:</u> Ginny Jones VP, Select Mentors

<u>**Recruitment of Members:**</u> Advertise for Applicants in news letter, interviews at work, selection by E-Board, selection by steward council,

E-Board: prepare agreement & teaching content & materials

<u>Coordinator</u>: will keep track of progress on database, report to President problems, issues, and progress as well as changes that need to be made.

Sample Mentoring Agreement for <u>Members</u>

Instructions: This document is intended to help you establish effective mentoring habits with your mentoring team. Please answer the questions with detail and review with the mentors.

- 1. Will attend all _____ days working together with Mentors
- 2. Will be willing to meet with mentors at hall, over coffee, lunch, email after _____ day mentoring program
- 3. We will attempt to meet at least ______ a week , and if I cannot attend a scheduled meeting, I agree to notify my mentor in advance whenever possible and so will my mentor.
- 4. What do I expect from my mentors?_____
- 5. I will agree to complete my assigned activities and responsibilities as a member of the mentoring program and any sensitive issues will be held confidential.
- 6. I will attend Union Meetings to report on my progress with my assignment.
- 7. I agree to a <u>no fault conclusion</u> of my mentoring relationship with my mentors if necessary. If one of us needs to terminate the relationship, we agree to abide by the decision.

Member

Date

Mentor's Sharing and Objectives

- Orientation and Union History
- Running of a Union, Constitution, Rules
- Activities Union Business
- Assignment s for Member to choose from
- Training for Assignments and Role Playing
- Benefits and resources to accomplish the goals
- Work Plan, Timeline and Commitments
- Feedback, New Ideas, Suggestions

Sample Content of a Two Day Program

_	Day 1					
	Mentors & Members share	<u>14</u> .	Day 2 14. Open discussion on ways to			
background			work on the assignments			
1)	Program needs of		effectively			
-,	members/mentors	15.				
2)	Members Agreement/ survey	15.	Keeping track of steps to success			
	to get to know the member	16.	Resources and Research			
3)	Ground Rules	17.				
4)	Mentors share union story	17.	after assignments are			
5)	Members share experiences		completed			
6)	Talk about goals, review	18.	Open discussion on ways to			
	survey of members		make our local better for our			
7)	Start with Union History		members			
8)	Discuss the operation of the	19.	e e e e e e e e e e e e e e e e e e e			
	local, state, national		after being mentored and			
9)	Constitution, Union Paper,	20	what to look for			
	Union Activities, Organizing,	20.	Continued reporting from those mentored at the next			
10)	budget		Union Meetings			
10)	Participation at Union	Examples of great assignments:				
	Meetings, role play, Robert's rules, grievances, safety &	•	Building a Community			
	health		Coalition that includes Postal			
11)	Politics, culture, workplace		Issues			
	environment	٠	Building a Media Relationship			
12)	Have a list of work	•	Building political legislative			
	assignments, and/or project		relationships with legislative			
	assignments for the members		leaders, local, state & federal			
	to choose from, and let them select one	•	Getting started on 2016			
12\			Elections, education, voter			
13)	Discuss what assignments entail		rights, registration, and vote by mail. 9			
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Leadership Goals



Assignment: National Elections

- What we can learn from the last event? Best Practices
- Registering and Education
 - What we can do better?
- What do we need to do to get our members and communities to vote?
- Absentee, Voting By Mail



REGISTER TO VOTE!



Assignment for Coalition Building

- Define the Problem and its impact on the Community & the People's Postal Service
- 2. Identify strategic organizations and stakeholders
- Convene and prepare for a Meeting, or town hall to build unity on important issues
- Share Perspectives find issues to work on
- 5. Discuss the goals, activities, and resources
- 6. Creating a vision for your community
- Determine the Next Steps to action and commitments for information and action
- Follow up with results of meeting to build ongoing relationships and activities

<u>Assignment for Internal</u> <u>Mobilizing</u>

- Workplace Structure and Work group Coordinators assign each coordinator to work with 10- 20 members in a specific section or sections
- 1. Every member can be contacted by a Coordinator one-on-one in short period
- 2. Written materials , collecting e-mails and contact information, surveys, petitions,
- 3. A higher level of participation for collective actions and commitments
- Place your plan and structure on paper as it is critical (see example, next slide)
- Educational Flyers Information on the issues and how it connects to members lives and future lives, give them a reason to care
- Solidarity Actions in the Workplace (wearing red, buttons, lunch meetings, walking together, standing up at the same time on workplace issues)
- Special Events to build attendance
- External Events press conference, town hall, legislative visit, pickets
- Don't try to push members too far, too fast, building a workplace structure starts with putting the plan on paper and let members know when, where, how and why we are campaigning on a particular issue and building solidarity

ONE-ON-ONE MOBILIZATION CONTACTS

- Building Address
- Building Mobilization Coordinator
- Work Group Coordinator ______
- Number in Work Group ______ Please complete Contacts by: ______

Name	Member/non Telephone	E-mail	Address	Results
1. Beth Smith	Member 845-705-6991	osmith@aol.com	23 Logan Way, LA	<u>yes</u>
<u>2. John Moore</u>	Non 845-609-2344 j	moore@q.com	240 G Street, LA	no
<u>3.</u>				
<u>4.</u>				
<u>4.</u> <u>5.</u> <u>6</u> . <u>7.</u> <u>8.</u> 9.	Each Work Group Coordina	ator could be assig	gned 10 people in a sect	tion,
<u>6</u> .	You could have 5 or 10 Co	ordinators in a Pla	int or 1 Coordinator in e	each
<u>7.</u>	Station, Branch or each As	sociate Office atta	iched to your Local. It is	5
<u>8.</u>	important to have each m	ember assigned to	the Coordinator listed	on paper.
9.	They have a checklist to fo	bllow for each com	munication assigned.	
<u>10.</u>	The conversations Coordir	nators have with o	ther co-workers is not ι	inion time,
<u>11.</u>	but simply discussion about	ut work issues whi	ile working in their secti	ion.
<u>12.</u>	Stewards could utilize Coo	ordinators to help (get documentation, or s	pread the
<u>13.</u>	word about activities the	union is working o	n, or a reminder about	a union
<u>14.</u>	meeting or union activity.			
<u>15.</u>				

<u>New Activist</u> <u>Long term</u> <u>Goals</u>



1. Where do you see yourself in

5 years?

- How do you envision your community in the next 8 years?
- 3. What are your major aspirations within the union and with the community?
- 4. What steps will you need to take, to achieve such a role?

Member's Feedback:

- 1. Did you get the resources you needed?
- 2. What was the best part of the mentoring program?
- 3. What was the worse part of the mentoring program?
- 4. What recommendations or ideas would make it better?

Conclusion of Mentorship

- Define your challenges
 - Technological as well as personal
- Set realistic expectation
 - Mobilizing Members is not achieved overnight
- Keep your eye on the goal
 - Continue to Mentor and try new ideas

Resource: The Next Generation: A Handbook for Mentoring Future Union Leaders

www.bergermarks.org

Youth and Unions Cornell University

hhtp://digitalcommons.ilr.cornell.edu/working papers